Using OPM3® to Improve Organizational Project Management

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NiSource
Agenda

• The Organizational Project Management Maturity Model (OPM3)
• OPM3 2nd to 3rd Edition Updates
• Practical Application
• Challenges of Applying Models
• Open Q&A
The Organizational Project Management Maturity Model

• What is it? Are you familiar with it?

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The Organizational Project Management Maturity Model

The model addresses four primary areas

1. Process Quality (Project, Program, Portfolio)
2. Organizational Environment
3. Organizational Culture
4. Strategy Execution
The Organizational Project Management Maturity Model

1. Process Quality (Project, Program, Portfolio)

Apply a Standardize, Measure, Control, and Improve quality topology to:
- PMBOK® Guide 5th Edition
- Program Management 3rd Edition
- Portfolio Management 3rd Edition
The Organizational Project Management Maturity Model

1. Process Quality (Project, Program, Portfolio)
2. Organizational Environment

- Systems to support Project, Program, and Portfolio Managers
- Internal and external forces: Suppliers, Customers, Government
- Unpredictable change
The Organizational Project Management Maturity Model

1. Process Quality (Project, Program, Portfolio)
2. Organizational Environment
3. Organizational Culture
   - Executive Sponsorship
   - Training Programs
   - Workforce Adoption
   - Organizational Change
   - Reward and Recognition

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The Organizational Project Management Maturity Model

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The Organizational Project Management Maturity Model

Why

Business Results
Enhanced Maturity

What

How

OPM3 Framework
Processes

OPM3 Construct
Components

Project Domain
Program Domain
Portfolio Domain

Organizational Enabler
Best Practice
Process Improvement
Outcomes

Organizational
Capability

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OPM3 2\textsuperscript{nd} to 3\textsuperscript{rd} Edition Updates

- Update the Model with changes to PMBOK Guide 5\textsuperscript{th} Edition, Program 3\textsuperscript{rd} Edition, Portfolio 3\textsuperscript{rd} Edition Standards and Lexicon
  - Best Practice Updates
  - Verbiage consistency and alignment

- Clarify and simplify the book for usability
  - Consider redraft of all chapters and graphics
  - Generate ITTO’s and Knowledge Areas

- Use a business lens and articulate value
  - Be cognizant of business application
  - Use case studies to reveal success
OPM3 2nd to 3rd Edition Updates

“Excellence has nowhere to hide”

Chapter 6: Improvement

Key Messages for 3rd Edition

a. Better alignment with the other core standards
b. Business focused
c. Organizational strategic alignment
d. Business value
e. Value proposition (Value Chain)
f. Clarity of readability
g. Natural progression of chapters through the standard.
h. Increased value of the content to practitioners.

Chapter 1: Introduction

Chapter 2: Organizational Lifecycle

Chapter 3: THE STANDARD

Chapter 4: Knowledge Areas

Chapter 5: Assessment

2nd Edition: Chapter 1

2nd Edition: Chapter 2

2nd Edition: Chapter 3

2nd Edition: Chapter 4

2nd Edition: Chapter 5

2nd Edition: Chapter 6

Business Value

OPM3®
3rd Edition
### OPM3 2nd to 3rd Edition Updates

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<th>Cycle Elements</th>
<th>Acquire Knowledge</th>
<th>Perform Assessment</th>
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<td>Delivery and Benefits Management</td>
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Introducing, the OPM3 Framework
- Areas of Expertise
- Cycle Elements

Intersections will have processes with clear ITTOs
Introducing Knowledge Areas with ITTOs

**NOTE** **THIS IS ONLY A DRAFT** **

OPM3 2nd to 3rd Edition Updates
Introducing Knowledge Areas with ITTOs

NOTE** THIS IS ONLY A DRAFT **
Introducing Knowledge Areas with ITTOs

NOTE** THIS IS ONLY A DRAFT **
Practical Application

Let's discuss a few scenarios together…

- An organization has issues with project cost overruns and want better cost control.
- An organization is having difficulty finishing initiatives on time and wants better predictability.
- An organization is having difficulty with resources being spread too thin and can’t get things done due to priority and schedule conflicts.
Challenges of Applying Models

- The art of fitting process to the organization
- Allocate resources appropriately
- Garner support and commit to a roadmap
- Tools and Certifications are available to support
- Is the organization ready and able to absorb the change?
Contact Information (Closing Slide)

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** Visit PMI.org to comment on the OPM3 3rd Edition Exposure Draft